

Financial Statements of

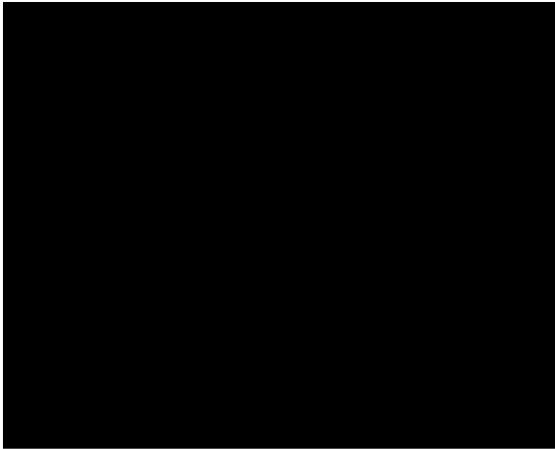
**CALGARY FLAMES FOUNDATION**

And Independent Practitioners' Review Engagement  
Report thereon

For the year ended June 30, 2022

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## **INDEPENDENT PRACTITIONERS' REVIEW ENGAGEMENT REPORT**

To the Directors of Calgary Flames Foundation

We have reviewed the accompanying financial statements of Calgary Flames Foundation, which comprise the statement of financial position as at June 30, 2022, the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Practitioners' Responsibility*

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.





The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

*Conclusion*

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Calgary Flames Foundation as at June 30, 2022, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.



Chartered Professional Accountants

Calgary, Canada



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# CALGARY FLAMES FOUNDATION

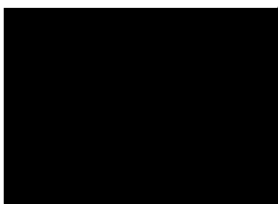
## Statement of Financial Position

As at June 30, 2022, with comparative information for 2021

|   | 2022                | 2021                |
|---|---------------------|---------------------|
| <b>Assets</b>   |                     |                     |
| Current assets:   |                     |                     |
| Cash – Unrestricted (note 3)                            | \$ 8,748,353        | \$ 2,357,114        |
| Cash – Internally restricted (note 3)                   | 1,238,000           | 1,603,000           |
| Investments – Unrestricted (note 3)                     | 2,407,000           | 4,004,000           |
| Investments – Internally restricted (note 3)            | 1,593,000           | 2,796,000           |
| Accounts receivable (note 6)                            | 81,582              | 74,551              |
| GST recoverable   | 5,709               | 16,600              |
|   | <u>14,073,644</u>   | <u>10,851,265</u>   |
| Equipment (note 5)                                      | 6,012               | 18,159              |
|   | <u>\$14,079,656</u> | <u>\$10,869,424</u> |
| <b>Liabilities and Net Assets</b>                       |                     |                     |
| Current liabilities:                                    |                     |                     |
| Accounts payable and accrued liabilities                | \$ 319,952          | \$ 22,768           |
| Deferred revenue  | 48,000              | –                   |
|   | <u>367,952</u>      | <u>22,768</u>       |
| Net assets:   |                     |                     |
| Internally restricted for donation commitments (note 8) | 2,831,000           | 4,399,000           |
| Unrestricted  | 10,880,704          | 6,447,656           |
|   | <u>13,711,704</u>   | <u>10,846,656</u>   |
|   | <u>\$14,079,656</u> | <u>\$10,869,424</u> |

See accompanying notes to financial statements.

Approved by the Board:



Director

Director

# CALGARY FLAMES FOUNDATION

## Statement of Operations

For the year ended June 30, 2022, with comparative information for 2021

|  | 2022                | 2021                |
|--|---------------------|---------------------|
| Revenue:   |                     |                     |
| 50/50 raffles  | \$ 6,596,895        | \$ 7,557,545        |
| Donations  | 505,991             | 256,298             |
| Fundraising events   | 202,087             | 5,347               |
| Other revenue  | 111,780             | 50,344              |
| Sponsorship  | 83,200              | 75,000              |
| Interest   | 73,870              | 90,530              |
|  | <u>7,573,823</u>    | <u>8,035,064</u>    |
| General and administrative expenses (note 6):                            |                     |                     |
| Personnel  | 204,000             | 138,372             |
| Advertising  | 64,436              | 22,515              |
| Professional fees  | 35,821              | 24,867              |
| Office and general   | 15,605              | 5,083               |
| Bank charges   | 8,519               | 3,917               |
| Community and promotion  | 7,225               | 697                 |
| Other  | 808                 | 1,307               |
|  | <u>336,414</u>      | <u>196,758</u>      |
| Excess of revenue over expenses before disbursements<br>and amortization | 7,237,409           | 7,838,306           |
| Charitable disbursements and programs                                    | 4,360,214           | 5,050,060           |
| Surplus before amortization  | 2,877,195           | 2,788,246           |
| Amortization   | 12,147              | 12,147              |
| Surplus for the year   | <u>\$ 2,865,048</u> | <u>\$ 2,776,099</u> |

See accompanying notes to financial statements.

# CALGARY FLAMES FOUNDATION

## Statement of Changes in Net Assets

For the year ended June 30, 2022, with comparative information for 2021

|                                    | Internally<br>restricted | Unrestricted        | 2022<br>Total       | 2021<br>Total       |
|------------------------------------|--------------------------|---------------------|---------------------|---------------------|
| Net assets, beginning of the year  | \$ 4,399,000             | \$ 6,447,656        | \$10,846,656        | \$ 8,070,557        |
| (Deficit) surplus for the year     | (1,568,000)              | 4,433,048           | 2,865,048           | 2,776,099           |
| <b>Net assets, end of the year</b> | <b>\$ 2,831,000</b>      | <b>\$10,880,704</b> | <b>\$13,711,704</b> | <b>\$10,846,656</b> |

See accompanying notes to financial statements.

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# CALGARY FLAMES FOUNDATION

## Statement of Cash Flows

For the year ended June 30, 2022, with comparative information for 2021

|  | 2022                | 2021                |
|--|---------------------|---------------------|
| Cash, provided by (used in):   |                     |                     |
| Operating:   |                     |                     |
| Surplus for the year   | \$ 2,865,048        | \$ 2,776,099        |
| Add item not involving cash:   |                     |                     |
| Amortization   | 12,147              | 12,147              |
|  | <u>2,877,195</u>    | <u>2,788,246</u>    |
| Change in non-cash working capital   |                     |                     |
| Change in other non-cash operating working capital (note 4)                  | 349,044             | (209,901)           |
|  | <u>3,226,239</u>    | <u>2,578,345</u>    |
| Investing:   |                     |                     |
| Investment in unrestricted and internally restricted investments             | –                   | (6,800,000)         |
| Proceeds on redemption of unrestricted and internally restricted investments | 2,800,000           | 4,500,000           |
|  | <u>2,800,000</u>    | <u>(2,300,000)</u>  |
| Increase in cash   | 6,026,239           | 278,345             |
| Cash, beginning of the year  | 3,960,114           | 3,681,769           |
| Cash, end of the year (note 3)   | <u>\$ 9,986,353</u> | <u>\$ 3,960,114</u> |

Cash is comprised of:

|                                       | 2022                | 2021                |
|---------------------------------------|---------------------|---------------------|
| Cash – Internally restricted (note 3) | \$ 1,238,000        | \$ 1,603,000        |
| Cash – Unrestricted (note 3)          | 8,748,353           | 2,357,114           |
|                                       | <u>\$ 9,986,353</u> | <u>\$ 3,960,114</u> |

See accompanying notes to financial statements.

# CALGARY FLAMES FOUNDATION

## Notes to Financial Statements

For the year ended June 30, 2022, with comparative information for 2021

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### 1. Nature of operations:

Calgary Flames Foundation (the "Foundation") is a registered non-profit organization. The Foundation is incorporated under the Companies Act of Alberta as a not-for-profit organization. The Foundation is committed to supporting education, health and medical research, and amateur and grassroots sports in Calgary and raises funds throughout the year for these key areas. Fundraising initiatives include contests and special events such as celebrity poker and golf tournaments. The Foundation carries out 50/50 raffles at each Calgary Flames, Calgary Roughnecks, and Calgary Stampeders home game which are regulated by the Alberta Gaming Liquor and Cannabis Commission ("AGLC").

As a registered non-profit organization under Section 149(1)(f) of the Income Tax Act, the Foundation is exempt from income taxes; therefore, no provision for income taxes is recorded in the financial statements.

On March 11, 2020, the World Health Organization declared the Coronavirus (COVID-19) outbreak a pandemic. The Foundation is following health advisories and mandatory requirements from local, provincial and national health and government organizations.

Market conditions have improved over the course of fiscal 2022 as nations began re-opening their economies. Resurgence of COVID-19 cases (including cases related to variants or mutations of the COVID-19 virus) continue to some extent in certain geographic areas, and the possibilities that a resurgence may occur in other areas, has resulted in the re-imposition of certain restrictions by local authorities from time to time. In addition, while vaccines are being distributed, there is uncertainty as to the timing, level of adoption, duration of efficacy and overall effectiveness of the vaccine against variants or mutations.

As at the reporting date, the Foundation has determined that COVID-19 has had no impact on its contracts or lease agreements, the assessment of provisions and contingent liabilities, or the timing of revenue recognition. Management has assessed the financial impacts of the COVID-19 pandemic and did not identify any impacts on its financial statements as at June 30, 2022.

### 2. Significant accounting policies:

#### (a) Cash:

Cash consists of cash on hand, deposits with third-party Canadian financial institutions and is reduced by cheques issued in excess of cash.

#### (b) Investments:

Investments are highly-liquid investments redeemable on demand.



# CALGARY FLAMES FOUNDATION

## Notes to Financial Statements

For the year ended June 30, 2022, with comparative information for 2021

### 2. Significant accounting policies (continued):

#### (c) Equipment:

Equipment is recorded at cost less accumulated amortization and is amortized over its useful life as follows:

| Asset                          | Method            | Rate    |
|--------------------------------|-------------------|---------|
| Furniture and fixtures         | Straight-line     | 3 years |
| Computer hardware and software | Declining balance | 20%     |

#### (d) Revenue recognition:

Unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Deposits for events that have not occurred are deferred and recognized at the time of the event.

Revenues and related expenses generated from certain programs are reported as net amounts within the financial statements.

#### (e) Contributed materials and services:

Volunteers contribute labour each year to assist the Foundation in delivering its services. Due to the difficulty in determining fair value, contributed services are not recognized in the financial statements.

#### (f) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost, unless management has elected to carry the instruments at fair value. The Foundation has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

# CALGARY FLAMES FOUNDATION

## Notes to Financial Statements

For the year ended June 30, 2022, with comparative information for 2021

### 2. Significant accounting policies (continued):

(f) Financial instruments (continued):

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount of timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(g) Use of estimates:

The preparation of financial statements of the Foundation are in conformity with Canadian accounting standards for not-for-profit organizations which requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the financial statements and the reported amount of revenues and expenditures during the reporting period.

There are no specific items subject to significant measurement uncertainty.

### 3. Internally restricted funds and unrestricted funds:

Funds are comprised of cash deposits in a major Canadian bank and investments comprised of redeemable guaranteed investment certificates ("GICs") that may be internally restricted by virtue of donation commitments made by the Foundation.

| 2022   | Cash                | Investments         | Total funds          |
|--|---------------------|---------------------|----------------------|
| Internally restricted funds (note 8)                       | \$ 1,238,000        | \$ 1,593,000        | \$ 2,831,000         |
| Unrestricted funds available for other charitable purposes | 8,748,353           | 2,407,000           | 11,155,353           |
| <b>Total funds, restricted and unrestricted</b>            | <b>\$ 9,986,353</b> | <b>\$ 4,000,000</b> | <b>\$ 13,986,353</b> |

| 2021   | Cash                | Investments         | Total funds          |
|--|---------------------|---------------------|----------------------|
| Internally restricted funds                                | \$ 1,603,000        | \$ 2,796,000        | \$ 4,399,000         |
| Unrestricted funds available for other charitable purposes | 2,357,114           | 4,004,000           | 6,361,114            |
| <b>Total funds, restricted and unrestricted</b>            | <b>\$ 3,960,114</b> | <b>\$ 6,800,000</b> | <b>\$ 10,760,114</b> |

# CALGARY FLAMES FOUNDATION

## Notes to Financial Statements

For the year ended June 30, 2022, with comparative information for 2021

### 3. Internally restricted funds and unrestricted funds (continued):

GICs are held with a major Canadian bank. Although maturity dates may extend beyond June 30, 2022, all GIC's held are redeemable and in compliance with AGLC requirements. As such, GIC's are classified as short term investments. Total GIC's held at June 30, 2022 were \$4,000,000, bearing interest of 0.55%, with a maturity date of April 28, 2023. (2021 – GIC's held were \$6,800,000, bearing interest of 0.60% and 0.55%, with a maturity date of September 22, 2021).

### 4. Changes in non-cash working capital:

|  | 2022              | 2021                |
|--|-------------------|---------------------|
| Changes in non-cash working capital:     |                   |                     |
| Accounts receivable                      | \$ (7,031)        | \$ 131,301          |
| GST recoverable                          | 10,891            | (9,946)             |
| Accounts payable and accrued liabilities | 297,184           | (331,256)           |
| Deferred revenue                         | 48,000            | -                   |
|  | <b>\$ 349,044</b> | <b>\$ (209,901)</b> |

### 5. Equipment:

| 2022                           | Cost              | Accumulated<br>amortization | Net book<br>value |
|--------------------------------|-------------------|-----------------------------|-------------------|
| Computer hardware and software | \$ 236,929        | \$ 230,917                  | \$ 6,012          |
| Furniture and fixtures         | 19,280            | 19,280                      | -                 |
|                                | <b>\$ 256,209</b> | <b>\$ 250,197</b>           | <b>\$ 6,012</b>   |

| 2021                           | Cost              | Accumulated<br>amortization | Net book<br>value |
|--------------------------------|-------------------|-----------------------------|-------------------|
| Computer hardware and software | \$ 236,929        | \$ 218,770                  | \$ 18,159         |
| Furniture and fixtures         | 19,280            | 19,280                      | -                 |
|                                | <b>\$ 256,209</b> | <b>\$ 238,050</b>           | <b>\$ 18,159</b>  |

# CALGARY FLAMES FOUNDATION

## Notes to Financial Statements

For the year ended June 30, 2022, with comparative information for 2021

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### 6. Related party transactions:

The Calgary Flames Limited Partnership ("CFLP") exercises significant influence over the Foundation by virtue of the Board members consisting, in part, of CFLP [REDACTED]. Related party transactions during the year not separately disclosed in the financial statements include reimbursements and purchases of goods and services from CFLP for fundraising events and raffles in the amount of \$522,325 (2021 – \$131,821) as well as payroll expense reimbursements in the amount of \$204,000 (2021 – \$138,372). Accounts receivable includes amounts due from CFLP in the amount of \$56,401 (2021 – \$54,450). CFLP provides office space, equipment and support services at no charge to the Foundation including event planning, event ticketing, marketing and creative services, accounting, regulatory compliance, information technology and communications.

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

### 7. Financial instruments and risk:

The Foundation has assessed the principal risks assumed with financial instruments. The risks that arise from transacting financial instruments include interest rate risk, liquidity risk, and market (other price) risk. Price risk arises from changes in interest rates, foreign currency exchange rates and market prices.

#### (a) Interest rate risk:

Interest rate risk arises on cash. The Foundation is exposed to interest rate risk due to fluctuations in bank's interest rates.

#### (b) Credit risk:

Accounts receivable are subject to minimal liquidity risk as the majority of receivables relate to GST refunds or amounts that have been collected subsequent to year end.

The Foundation is exposed to credit risk on its GICs. The Foundation manages this risk by depositing cash and GICs with large financial institutions.

#### (c) Market risk:

Market risk is the risk that change in market prices, interest rate levels, indices, liquidity and other market factors will result in losses. The Foundation is not exposed to significant market risk.

# CALGARY FLAMES FOUNDATION

## Notes to Financial Statements

For the year ended June 30, 2022, with comparative information for 2021

### 7. Financial instruments and risk (continued):

#### (d) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation does not believe this is a significant risk.

There have been no changes to the risk exposures from June 30, 2021.

### 8. Donation commitments and internally restricted net assets:

The Foundation has an internally restricted reserve fund which is made up of donation commitments for future periods that the Foundation has entered into. The commitments are as follows:

|                                       | 2022-2023           | 2023-2024         | 2024-2025         | Total               |
|---------------------------------------|---------------------|-------------------|-------------------|---------------------|
| CFF Inclusion Program                 | \$ 500,000          | \$ 500,000        | \$ 500,000        | \$ 1,500,000        |
| EvenStrength Program                  | 150,000             | 150,000           | 150,000           | 450,000             |
| Flames Sports Bank                    | 100,000             | 100,000           | 100,000           | 300,000             |
| YMCA Calgary – Grade 6 Program        | 250,000             | –                 | –                 | 250,000             |
| Kids Cancer Care Foundation           | 75,000              | 75,000            | –                 | 150,000             |
| HEROS                                 | 70,000              | –                 | –                 | 70,000              |
| Hockey Alberta Foundation             | 40,000              | –                 | –                 | 40,000              |
| Post-Secondary Scholarships           | 18,000              | 18,000            | –                 | 36,000              |
| Variety Children's Charity of Alberta | 35,000              | –                 | –                 | 35,000              |
|                                       | <u>\$ 1,238,000</u> | <u>\$ 843,000</u> | <u>\$ 750,000</u> | <u>\$ 2,831,000</u> |